



Susan Montee, CPA  
Missouri State Auditor

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December 2007

# ELEMENTARY AND SECONDARY EDUCATION

## Safe Schools Grant Program



Office of  
Missouri State Auditor  
Susan Montee, CPA

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**The following findings were included in our audit report on the Department of Elementary and Secondary Education – Safe Schools Grant Program.**

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The Safe Schools Act, passed in 1996, provides for alternative education grants. The department is to award grants to school districts to assist in providing alternative education services for students with disruptive behavior (violent, abusive, or chronically disruptive) who are not adequately served in the traditional classroom. Two types of grants are authorized: competitive first-year grants and non-competitive second and third-year continuation grants. The school districts apply for the grant funds on an annual basis, and priority is given to continuation grants. A single school district, a two-district partnership, or a consortium of three or more districts may apply for grants.

From fiscal year 2002 to 2006, the department also awarded pilot safe schools grants to selected school districts for alternative education services. These pilot grants were to help school districts develop best practices in alternative education to serve as models for other districts.

The Department of Elementary and Secondary Education (department) needs to improve its oversight and management of its Safe Schools Grant Program. Our audit found that state laws, regulations, and department guidelines applicable to this grant program were routinely ignored, and the results or impact of this program are unknown or unsubstantiated. Since fiscal year 1997, the state has spent over \$71 million on this grant program.

The General Assembly has decreased the program funding by almost 70 percent since the program was implemented in 1997. As noted in Appendix A to this report, appropriations decreased to \$3.1 million in fiscal year 2007 from \$10 million in fiscal year 1997. As a result, the department has reduced the type of services funded by the program and the program is serving fewer students.

Grants were awarded to 270 school districts from 1997 to 2007. According to department records, the grant program served approximately 2,800 and 53,700 students in fiscal years 2007 and 2006, respectively. The number of students served decreased in fiscal year 2007 because the pilot grant program was terminated and grants for prevention services were not available. Almost 45,000 students received prevention services in fiscal year 2006. In addition to providing grants to school districts, the department spent grant funds on grant-related items and services, such as grant reader travel expenses, grant management software, printing, and promotional expenses.

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Our audit found that the department has not developed a formal, comprehensive method to evaluate whether the grant program is working as intended and is addressing students with disruptive behavior. The department has little assurance that grant funds are used effectively because they do not formally evaluate whether the individual school districts met their stated goals, objectives, or benchmarks each year, or that the grant program is adequately providing alternative educational opportunities for violent, abusive, or chronically disruptive students, as required by state law and regulations.

The pilot program was never evaluated for its effectiveness or necessity. As noted above, the pilot grants were to help the school districts to develop best practices to serve as a model project for other school districts. During the five fiscal years 2002 to 2006, the department paid almost \$4.5 million to 18 school districts for pilot programs. Additionally, the department did not award the grant funding on a competitive basis and the program was not handled in accordance with state regulations or addressed in the department's administrative manuals. Also, the department did not document adequate reasons or benefits for handling the two programs differently.

The department does not adequately review school districts' grant expenditures to determine if the expenditures are allowable and proper, or if the local match requirements and approved budget amounts are met.

The department may not have always ensure that all school districts received fair and equitable treatment and were given the opportunity to participate in the program. Of the 270 school districts awarded grants, 20 school districts have received approximately \$17.7 million (approximately 25 percent of the total grant funds) and received funding for 5 to 11 years. In addition, many other school districts have also received funding longer than provided in state regulations. Overall, 79 school districts received grant funds for 7 to 11 years and 85 school districts received grant funds for 4 to 6 years. In addition, the department frequently changed the grant requirements including the type of grants/services allowed, grant period, and local match rate. The department did not adequately document their reasons and rationale for these changes.

In fiscal year 2006, a 20 school district "mega-consortium" grant was awarded without requiring a competitive process. No other first-year grant applications were accepted that year. The department subsequently awarded the mega-consortium continuation grants in fiscal years 2007 and 2008, and the grant awards totaled \$430,000, \$426,000, and \$453,500, in fiscal years 2008, 2007, and 2006, respectively. Additionally, these grant amounts exceeded the maximum allowed for a consortium of three or more school districts, as provided in the applicable administrative manuals.

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DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM

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STATE AUDITOR'S REPORT



**SUSAN MONTEE, CPA**  
**Missouri State Auditor**

Honorable Matt Blunt, Governor  
and  
D. Kent King, Commissioner  
Department of Elementary and Secondary Education  
Jefferson City, MO

We have audited the Department of Elementary and Secondary Education, Safe Schools Grant Program. The scope of this audit included, but was not necessarily limited to, the years ended June 30, 2007 and 2006, and included certain activities/transactions dating back to 1997. This report is the first of two reports on the Missouri Safe Schools Act and other programs designed to protect Missouri school children. The objectives of this audit were to:

1. Review certain department policies and procedures related to the Safe Schools Grant Program for awarding funds, monitoring school districts' performance, and evaluating the grant program.
2. Review certain expenditures of the grant program and related controls.
3. Determine the school districts' and department's compliance with certain laws, regulations, and department guidelines as they relate to the grant program.
4. Determine and report the grants awarded.

Our methodology to accomplish these objectives included reviewing written policies, financial records, and other pertinent documents; interviewing various personnel of the department, as well as certain external parties; and testing selected transactions.

In addition, we obtained an understanding of internal controls significant to the audit objectives and considered whether specific controls have been properly designed and placed in operation. We also performed tests of certain controls to obtain evidence regarding the effectiveness of their design and operation. However, providing an opinion on internal controls was not an objective of our audit and accordingly, we do not express such an opinion.

We also obtained an understanding of legal provisions significant to the audit objectives, and we assessed the risk that illegal acts, including fraud, and violations of contract, grant

agreement, or other legal provisions could occur. Based on that risk assessment, we designed and performed procedures to provide reasonable assurance of detecting significant instances of noncompliance with the provisions. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion.

Our audit was conducted in accordance with applicable standards contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and included such procedures as we considered necessary in the circumstances. The work for this audit was substantially completed by September 2007.

The accompanying History, Organization, and Statistical Information is presented for informational purposes. This information was obtained from the Statewide Advantage for Missouri (SAM II) System and the department's management and was not subjected to the procedures applied in the audit of the Safe Schools Grant Program.

The accompanying Management Advisory Report presents our findings arising from our audit of the Department of Elementary and Secondary Education, Safe Schools Grant Program.



Susan Montee, CPA  
State Auditor

The following auditors participated in the preparation of this report:

Director of Audits: Kenneth W. Kuster, CPA  
Audit Manager: Toni M. Crabtree, CPA  
In-Charge Auditor: Kim Spraggs, CPA  
Audit Staff: Amy Ames

MANAGEMENT ADVISORY REPORT -  
STATE AUDITOR'S FINDINGS

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
MANAGEMENT ADVISORY REPORT -  
STATE AUDITOR'S FINDINGS

**Safe Schools Grant Program**

The Department of Elementary and Secondary Education (department) needs to improve its oversight and management of its Safe Schools Grant Program. Our audit found that state laws, regulations, and department guidelines applicable to this grant program were routinely ignored, and the results or impact of this program are unknown or unsubstantiated. Since fiscal year 1997, the state has spent over \$71 million on this grant program.

This report is the first of two reports regarding the state's Safe Schools Act. The second report, which will be issued later, will address additional issues related to the Safe Schools Act and other state safe schools initiatives.

**Background Information**

As discussed more fully in the History, Organization, and Statistical Section of this report, the Safe Schools Act, which passed in 1996, provides for alternative education grants under Section 167.335, RSMo. The department is to award grants to school districts to assist in providing alternative education services for students with disruptive behavior (violent, abusive, or chronically disruptive) who are not adequately served in the traditional classroom.

The Code of State Regulations at 5 CSR 50-350.020 outlines the policies and procedures for the administration of the grant program. Two types of grants are authorized; competitive first-year grants, and non-competitive second and third-year continuation grants. Each year, the department prepares an administrative manual which outlines the current year's grant process. The school districts apply for the grant funds on an annual basis, and priority is given to continuation grants. Remaining funds, if any, are available for first-year grants. A single school district, a two-district partnership, or a consortium of three or more districts may apply for grants.

In addition, from fiscal year 2002 to 2006, the department awarded pilot safe schools grants to selected school districts for alternative education services. These pilot grants were to help school districts develop best practices in alternative education to serve as models for other districts.

Currently, the maximum amount awarded for a grant is \$100,000 for a single school district, \$200,000 for a two-district partnership, and \$300,000 for a three or more district consortium. In fiscal year 2007, the department changed the local district match requirement to a percentage of the state grant amount awarded from the local match being

a percentage of the total (state and local) approved grant amount. According to department personnel, the intent is for the school districts to become self-sufficient with their alternative education services after the grant ceases.

**Funding**

The General Assembly has funded the grant program by appropriations from the state's General Revenue and/or Lottery Proceeds funds. However, the General Assembly has decreased the program funding by almost 70 percent since the program was implemented in 1997. As noted in Appendix A to this report, appropriations decreased to \$3.1 million in fiscal year 2007 from \$10 million in fiscal year 1997. As a result, the department has reduced the type of services funded by the program and the program is serving fewer students.

Grants were awarded to 270 of 524 school districts from 1997 to 2007. In the early years of the program, the grants were awarded for prevention services, intervention services (alternative schools), security equipment, and school resource officers. Beginning in fiscal year 2004, grants were only given for prevention and intervention services; and starting in fiscal year 2007, grants are only awarded for intervention services. Also, as noted above, the department awarded pilot grants in addition to the regular safe schools grants. According to department records, the grant program served approximately 2,800 and 53,700 students in fiscal years 2007 and 2006, respectively. The number of students served decreased in fiscal year 2007 because the pilot grant program was terminated and grants for prevention services were not available. Almost 45,000 students received prevention services in fiscal year 2006.

From 1997 to 2007, the various grants awarded to the school districts totaled approximately \$71.3 million. Department records indicate that the number of each type of grants awarded and total grant expenditures were:

Grant Type	Year Ended June 30,										
	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Safe Schools	27	68	67	75	96	124	132	126	141	116	17
Pilot Safe Schools	N/A	17	18	18	18	18	N/A	N/A	N/A	N/A	N/A
School Resource Officers	N/A	N/A	N/A	N/A	20	21	21	22	23	23	N/A
Equipment	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	76
Total Grants	27	85	85	93	134	163	153	148	164	139	93
Total Grant Expenditures (In millions)	\$ 2.9	3.0	3.9	4.2	6.1	8.4	8.7	8.2	8.7	8.5	8.7

A schedule of the total grant payments to the various school districts is included in Appendix C of this report.

In addition to providing grants to school districts, the department spent grant funds on grant-related items and services, such as grant reader travel expenses, grant management software, printing, and promotional expenses. Also, primarily from fiscal years 2000 to 2006, grant monies were spent on other items, including \$175,000 toward a department Character Education contract, approximately \$58,000 for safety training for school district personnel, and approximately \$53,000 toward a statewide cost saving contract.

### **Scope and Methodology**

We reviewed the department's controls, policies, and procedures over the grant processes, concentrating on fiscal years 2003 through 2007. We also tested the various grants received by 14 school districts during this time period to determine the department's and school districts' compliance with the grant policies and procedures. A schedule of payments to these districts is included in Appendix E of this report. Also, for five of these school districts, we requested and reviewed school district records supporting the grant expenditures for the most recent year the district had received grant funds.

### **Problems Identified**

- A. The department has not developed a formal, comprehensive method to evaluate whether the grant program is working as intended and is addressing students with disruptive behavior.

The administrative manuals provide that the school districts, in their grant application, establish goals, objectives, and benchmarks and describe their overall evaluation plan to assess the effectiveness of their program. The manuals also state that 1) this data will be used by the department to determine the effectiveness of the individual programs, 2) adequate progress has to be shown for continuation grants, and 3) funding is contingent on successful implementation of the previously funded program.

School districts are also required to submit a program evaluation narrative (PEN) report by June 30 each year. The PEN report is to include information about the district's success in meeting its program goals and objectives and general information about the implementation of its program. However, department personnel indicated that this information is usually not documented in the PEN report, but rather it is discussed with the districts in the continuation grant application process. Grant applications are due in May each year.

1. The department has little assurance that grant funds are used effectively because they do not formally evaluate whether the individual school districts met their stated goals, objectives, or benchmarks each year.

The PEN reports did not explicitly require the school districts to address their success in meeting the stated goals/objectives as outlined on their grant application. Additionally, the evaluation of the goals/objectives was not formally documented during the continuation grant application process. Department employees indicated that once a current application was approved, the department orally negotiated with the school districts receiving continuation grants about their budget and objectives. In addition, the department has no established procedures to obtain information regarding the success of meeting goals/objectives for school districts in their final grant year or those that do not renew their grant.

Also, prior to fiscal year 2007, the department had not established any overall objectives for all grants. In 2007, the department established four common objectives. However, as noted above, the school districts were not required to formally report whether they had met these common objectives or any other objectives established by the school districts.

Without a formal written evaluation of the individual school district's progress in meeting their stated goals, objectives, and benchmarks, the department cannot readily determine if the school district used the funds effectively and should continue to receive grant funds. In addition, the department should consider preparing an annual report regarding the success of meeting the overall program goals/objectives, and the individual school districts' success in meeting their program goals/objectives. With such reporting, the department would have a method to evaluate the effectiveness of the grant program and to determine needed changes, if any.

2. The department has little assurance the grant program is adequately providing alternative educational opportunities for violent, abusive, or chronically disruptive students, as required by state law and regulations.

The department does not require the school districts to track or otherwise provide assurance that the grant funds serve the appropriate students. From our discussions with some of the school districts receiving safe schools grants for their alternative education programs and our review of grant applications and PEN reports, it appears that alternative education programs often serve students who have not exhibited violent or disruptive behaviors, such as teen mothers and students who work part-time. Some school districts' personnel indicated that they did not track the extent the grant funding was used for alternative education programs for disruptive students.

To help ensure grant funding and services are used to provide alternative educational opportunities for violent, abusive, or chronically disruptive students, the department should require school districts to provide documentation that the funding is used for programs for these students.

- B. The department could have better handled its pilot grant program. The pilot program was never evaluated for its effectiveness or necessity. Additionally, the department did not award the grant funding on a competitive basis and the program was not handled in accordance with state regulations or addressed in the department's annual administrative manuals.

During the five fiscal years 2002 to 2006, the department paid almost \$4.5 million, or about 18 percent of the total safe schools grant funding during that period, to 18 school districts for pilot programs. As noted above, the pilot grants were to help the school districts to refine their projects (develop best practices) to serve as a model project for other school districts.

1. The department never formally evaluated the program to determine whether the established program criteria were met, whether the programs funded had a positive effect on students, or whether other Missouri school districts benefited from the program. We contacted three school districts which received pilot grant funding and none could recall formally providing information to other school districts as part of their pilot program. The department decided to discontinue the program in fiscal year 2007.

Not only did the department not evaluate the effectiveness of the its pilot program on an annual basis, the department did not perform an overall evaluation of the program's effectiveness when the program ceased. As a result, the department never developed any "best practices" to share with all school districts.

2. It is unclear why the department handled its pilot grant program differently than the regular grant program. The department did not document adequate reasons or benefits for handling the two programs differently.

Since only certain school districts had the chance to participate in the pilot program, the department has little assurance that a variety of alternative education services in the state were considered. Also, because the department did not address the pilot grant program in its annual administrative manuals, it appears many school districts may have been unaware of the program.

Rather than awarding the funding for the pilot grants on a competitive basis for the first year, as required by state regulations, the department requested selected school districts to apply for the pilot grants. Also, instead of funding the pilot grants for a three year period as provided by state regulations, the department funded most of the pilot grants for five years. Additionally, the department did not establish a maximum award

amount and the local grant match requirement was set at 30 percent of the total project costs, rather than decreasing each year.

According to department personnel, they selected school districts based on their experience and knowledge of the various alternative school programs administered by the school districts.

If the department had evaluated the pilot program on an annual basis, the department may have identified “best practices” to share with all school districts, may have determined the pilot program was not providing sufficient relevant information and identified needed changes, or may have decided the pilot program should be expanded or terminated.

Additionally, by not evaluating the overall effectiveness of the pilot program when it was terminated, the department missed the opportunity to identify relevant practices that might improve alternative education on a statewide basis or practices that do not work. Also, by not allowing all school districts a chance to participate in the program, the department had little assurance that a variety of alternative education services in the state were considered. At a minimum, the department should consider evaluating the overall effectiveness of its pilot program to determine if improvements in alternative education can be identified.

- C. The department does not adequately review school districts’ grant expenditures to determine if the expenditures are allowable and proper, or if the local match requirements and approved budget amounts are met.

The reviewing and monitoring process for grant expenditures is primarily limited to desk reviews of payment requests and year-end expenditure reports from school districts. Additionally, department personnel indicated that school districts perform self monitoring reviews of their safe schools grant program every five years in conjunction with the department's Missouri School Improvement Program (MSIP) review process. We noted the following weakness in these review processes:

1. The department does not periodically require school districts to submit expenditure documentation for either the expenditures claimed for reimbursement or the local match. Also, it is unclear that expenditure documentation for the safe schools grant program is reviewed during the department's MSIP review.

To ensure grant expenditures are allowable, reasonable and proper, the department should consider periodically reviewing the school districts' expenditure documentation.

2. The department needs to improve its desk review of grant expenditures to ensure grant requirements are met. School districts report grant

expenditures and district match expenditures on payment request forms and final year-end expenditure reports, which are reviewed by the department prior to issuing payments. We noted the following instances where grant requirements and/or obligations were not met:

- In fiscal year 2006, 2 of 14 school districts reviewed did not report their match expenditures and there was no documentation the department ensured the match requirements were met. According to department personnel, the department provided school districts two different versions of the year-end expenditure report, and the section requiring documentation of match information was inadvertently left off of one of the forms.
- Although the minimum match requirement was met, four different school districts reported match expenditures significantly less than their approved budgets in fiscal year 2003, 2006, or 2007. The total match expenditures for these four school districts were approximately \$267,000 less than budgeted expenditures. Meeting the budget expectations is important since this information is considered in the grant award process.

According to department personnel, the department usually does not require school districts (particularly those school districts with significantly more match expenditures than the minimum required) to report expenditures that exceeded the match requirement because the department believed it would create an unnecessary record keeping burden for the school districts. However, follow-up on those that fail to meet the budgeted expenditures would appear to be justified in all cases.

- In fiscal year 2004, one school district decreased its match amount by more than allowed; however, the department did not recognize or correct the situation. Although the school district received additional funding totaling \$13,777, the school district reduced its match amount by \$19,435, from \$20,260 to \$825.

As noted below, the department allowed school districts to reduce their local match amount because the state provided more grant funding to all school districts than originally planned at the beginning of the fiscal year. The department allowed the school districts to reduce their local match requirement by the amount of additional state funding.

To ensure school districts meet their grant requirements, the department should require that school districts report all grant expenditures and district match expenditures, and establish sufficient review procedures to

ensure that all financial requirements, such as local match requirements and budgets, are met by the school districts.

3. The department could not always locate documentation to support their monitoring of regular and pilot grants during the department's MSIP review of school districts. Also, the instructions to the MSIP review team did not clearly provide procedures to be followed to review the safe schools grant program.

Missouri school districts receive a MSIP review once in a five-year cycle. As part of this review, the school districts complete and submit to the department a self-monitoring report in which the school districts certify whether they are compliant with various issues, such as accounting, payroll, and inventory records and requirements, annual evaluations, and eligibility. The department reviews the self-monitoring reports and determines whether a review of the safe schools grant is needed during the MSIP on-site visit.

For the 14 school districts reviewed, only one of the applicable MSIP reports indicated the safe school grant was reviewed by the MSIP team. However for this grant, the procedures performed and any problems or weaknesses found were not documented. Thus, it was unclear exactly what was reviewed and evaluated and any conclusions made during the MSIP on-site visit. Additionally, the department could not locate the self-monitoring report for ten of these school districts. Although a self-monitoring report was located for the other four school districts, there was no documentation that the department had reviewed the report and determined whether an on-site visit was necessary.

Department personnel indicated the self-monitoring reports could not be located because the department had either failed to request the reports from the school districts, or the records were misplaced or thrown away. Also, they indicated the MSIP report typically only provides documentation that the safe schools grant was reviewed if there was a finding that was not resolved prior to issuance of the MSIP report.

The department needs to ensure their review of a school districts' compliance with safe school grant requirements during the MSIP reviews is adequately documented. Also, the department should document the procedures performed, any problems or weaknesses noted and the resolutions made, as applicable.

- D. The department may not have always ensured that all school districts received fair and equitable treatment and were given the opportunity to participate in the program.

The department did not always follow state regulations or its administrative manuals, was not always consistent in the type of services allowed from year to year, and sometimes extended the grant periods or changed local match requirements. The department did not adequately document their reasons and rationale for these decisions. It is unclear how these arbitrary changes affected the number of school districts which may have wanted to participate in the grant program, but were not given the opportunity to participate. It appears once school districts receive grant funding, the school districts may receive preferential treatment. Significant issues noted include:

1. Certain school districts received significant grant funding from 1997 to 2007 and only about one-half of the Missouri school districts have participated in the grant program. Once a school district receives first-year grant funding, state regulations allow for subsequent funding up to two years (three years starting in fiscal year 2008).

Of the 270 school districts awarded grants, 20 school districts have received approximately \$17.7 million (approximately 25 percent of the total grant funds) and received funding for 5 to 11 years. In addition, many other school districts have also received funding longer than provided in state regulations. Overall, 79 school districts received grant funds for 7 to 11 years and 85 school districts received grant funds for 4 to 6 years.

Also, as noted below, some school districts with previous grant awards have received preferential treatment for various reasons.

2. The department frequently changed the grant requirements including the type of grants/services allowed, grant period, and local match rate. The department did not adequately document their reasons and rationale for these changes. For example:

- Although state regulations provide for a one-year competitive grant and two and three-year continuation grants (total of three years), the department amended its fiscal year 2008 administrative manual to allow three-year continuation grants (total of four years). According to department personnel, they believed a four-year grant will better assist school districts build the alternative education programs.
- In fiscal years 2007 and 2008, the department limited the grant awards to intervention (alternative education) programs only. According to department personnel, this was done to provide for better consistency among programs funded.

- Except for a mega-consortium grant (see below), no new grants were awarded in fiscal years 2004 to 2006. The department limited the grants to school districts previously receiving funds in fiscal year 2003. Thus, the department essentially created four and five-year grants.

Because the available grant funds were divided among the school districts, the amount of the grant awards exceeded the maximum allowable amount and the local match requirements were significantly less than provided in the administrative manuals.

- The department provided significant grant funding increases to the school districts in fiscal year 2004. Continuation grants initially totaled approximately \$2.8 million. During the fiscal year, the department provided additional funding totaling approximately \$1.6 million.

Since the department allowed the additional funding to be considered local match, many school districts used the funds to subsidize their match requirement, rather than making program improvements.

- In fiscal years 2005 and 2006, the department funded the grants based on a school districts' prior year's funding, rather than the applicable administrative manual's guidelines.

In fiscal year 2005, school districts were awarded 100 percent of their fiscal year 2004 award (including the grant increases). In fiscal year 2006, school districts were awarded 80 percent and 56 percent of their prior year funding for the fourth year grants, and fifth year grants, respectively. In addition, in fiscal years 2005 and 2006, the department decreased the local match requirement to only 10 percent.

As a result, some school districts received grant amounts significantly greater than the program's guidelines. For example, two school districts received \$55,000 and \$19,000 in excess of the maximum award allowed in the applicable administrative manuals. Department personnel stated that one of the school districts was apparently awarded a budget increase to hire an additional teacher and the other school district's award was inadvertently calculated based on the wrong year's grant percentage.

- Some school districts received multiple types of grants during the same year and/or were awarded first-year grants again subsequent to receiving grant funds. According to department personnel, school districts receiving grant funding were allowed to reapply for

first-year grants during the second or third year of the grant period if the school districts significantly changed their program and/or services. A first-year grant is beneficial to the school districts because the award amount is higher and the local match requirement is lower than in subsequent years.

Of the 18 school districts receiving pilot grants in fiscal years 2002 to 2006, 17 also received regular safe schools grants during one or more years during this period. Also, of 14 school districts reviewed, 7 school districts received more than one type of grant and 6 school districts were awarded first year grants in years subsequent to receiving grant funds.

- Two school districts applied for funds for special projects and the department funded the projects without competitive awards because they believed the projects were noteworthy.

One school district received approximately \$405,900 during fiscal years 2002 to 2006 for a county truancy court project. The other school district received approximately \$78,800 in fiscal years 2003 to 2006 for a re-entry project. Both of these school districts received regular and pilot safe schools grants one or more years in addition to these special project grants.

Department personnel indicated the department did not follow state regulations and the applicable administrative manuals because of the uncertainty in funding from the state for the safe schools grant program. They also indicated that there was a concern that new school districts would be unable to support programs funded by the grant program, if there was a significant decrease in state funding. Thus, the department simply allocated available funding to existing grants. Also the local match was reduced because the department believed many school districts were also facing budget challenges or difficulties during the years discussed.

3. A 20 school district "mega-consortium" grant was awarded without requiring a competitive process. This was in fiscal year 2006 when no other first-year grant applications were accepted. The department subsequently awarded the mega-consortium continuation grants in fiscal years 2007 and 2008, and the grant awards totaled \$430,000, \$426,000, and \$453,500, in fiscal years 2008, 2007, and 2006, respectively.

Additionally, these grant amounts exceeded the maximum allowed for a consortium of three or more school districts, as provided in the applicable administrative manuals. The manuals provided the maximum consortium grant allowed was \$300,000 in fiscal years 2008 and 2007 and \$200,000 in fiscal year 2006. The payments for the mega-consortium grant represented approximately 15 percent of the total payments to all school districts in both fiscal years 2007 and 2006.

According to department personnel, this consortium was awarded more than the maximum because the grant size and scope was beyond that of any other previous consortium grants awarded.

To ensure the safe schools grant program is operating effectively and all school districts receive equitable treatment and a chance to participate in the program, the department should follow established state laws, regulations, and department guidelines. If the department believes a change is necessary and beneficial to the grant program, the reasons and rationale for the change(s) should be documented. Additionally, state regulations and department guidelines should be updated to reflect all changes to the program.

### **Summary and Conclusion**

The department needs to improve its oversight and management of the safe schools grant program and to better identify and document the effectiveness and benefits of the program to provide relevant information to the General Assembly for the appropriation process.

The program's funding has significantly decreased over the past 11 years and the program is currently operating with approximately \$3 million in funding (30 percent of original funding levels). Although it appears the department has faced challenges in administering the program because of funding reductions, the department needs to ensure the grant award procedures are fair and conducted in accordance with state laws and regulations and department policies.

To better establish accountability over the program, the department needs to 1) ensure school districts are meeting their established goals, objectives, and benchmarks, 2) ensure grant funds are used for alternative educational opportunities to students exhibiting disruptive behavior, 3) consider evaluating the lessons learned from the pilot program, 4) ensure school districts comply with grant requirements and that grant expenditures are reviewed for propriety, 5) ensure grants are awarded in accordance with established state laws and regulations and department guidelines, and 6) document reasons and rationale for changes to the program.

**WE RECOMMEND** the Department of Elementary and Secondary Education:

- A. Require school districts each year to formally report progress in meeting their stated program goals, objectives, and benchmarks; as well as providing documentation the grant funds were used for purposes outlined in state law, regulations, and department guidelines. Policies and procedures should be established to evaluate and document whether the funds were used effectively and for the intended purposes. Also, the department should consider preparing an annual evaluation of the program as a whole to evaluate the effectiveness of the program and identify areas where improvements are needed.
- B. Consider evaluating the results of the various programs funded through the pilot safe schools grant program to identify any information that could be shared with school districts statewide to improve alternative education services.
- C. Require school districts to report all grant and district match expenditures and establish review procedures to help ensure that all financial requirements are met by the school districts. The department should periodically review school districts' supporting documentation for expenditures to ensure the expenditures are allowable, reasonable, and proper. In addition, the department should develop policies and procedures to document steps performed, problems or weaknesses noted, and any resolutions made regarding the evaluation of school districts' safe schools grant program(s) during the MSIP review.
- D. Award safe schools grants in accordance with established state laws, regulations, and department guidelines. If the department believes a change is necessary and beneficial to the grant program, the reasons and rationale for the change(s) should be documented. Additionally, state regulations and department guidelines should be updated as needed.

**AUDITEE'S RESPONSE**

- A. *The Department partially concurs with this recommendation. The end-of-year program evaluation narrative was revised for 2006-2007 to collect anecdotal information and has been further revised for 2007-2008. Districts will be required to specifically report annual progress toward meeting their approved project objectives and describe the identification and selection process that was used to ensure funds served most in-need students based on violent, abusive, and chronically disruptive behaviors. Further, the form includes specific fields for the Department to indicate when the report was reviewed and by whom, as well as when it was received. The recommendation to prepare an annual evaluation will be taken under advisement. It should be noted that the program has not been provided state administrative funding or staffing with which to conduct a formal program evaluation.*
- B. *The Department will take this recommendation under advisement. To date, evaluation has consisted of summaries of districts' annual end-of-year reports.*

- C. *The Department partially concurs and has taken steps to improve monitoring efforts and ensure that each project will undergo at least one on-site monitoring visit during the project's implementation. This summer, state and federal grant program directors updated the monitoring policy, procedures, and forms. The MSIP monitoring policy stipulates that a Department team visit any district scheduled for an MSIP review – whether a full, targeted, or waived review – one or two months prior to the review date. The team's findings are shared with the district; the findings and district follow-up actions are then presented to appropriate MSIP staff, state supervisor, and team leader if appropriate, before the MSIP review. The revised process and Safe Schools monitoring form provide more detailed focus (and technical assistance) related to fiscal and programmatic compliance and documentation. The same form is used for other Safe Schools grant monitoring visits, including those scheduled at the request of a district, because of noted programmatic or fiscal concerns, or when a district's MSIP and grant cycles do not correspond.*
- D. *The Department will take this recommendation under advisement.*

HISTORY, ORGANIZATION, AND  
STATISTICAL INFORMATION

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
HISTORY, ORGANIZATION, AND  
STATISTICAL INFORMATION

The Missouri Safe Schools Act (House Bill Number 1298 and 1301), which passed in 1996, provides for alternative education grants under Section 167.335, RSMo. This section established a program for the state board of education to award grants to school districts to assist in providing alternative education services for students with disruptive behavior (violent, abusive, or chronically disruptive) which were not adequately served in the traditional classroom.

When awarding grants preference is to be given to school districts who demonstrated a need for the alternative education services and who stress: 1) a comprehensive approach to preventing problems which resulted in the need for the alternative education, 2) rigorous instruction in core studies, 3) activities designed to help the student transition back to the regular classroom, 4) activities designed to meet the needs of the individual student, and 5) collaboration with existing community-based service providers, such as school to work programs, parents-as-teacher programs, etc. to address student needs beyond those traditionally addressed by schools. In addition, school districts are allowed to submit joint applications and are encouraged to pursue regional approaches to alternative education.

The policies and procedures established by the Department of Elementary and Secondary Education (department) to administer this grant program are in the Code of State Regulation at 5 CSR 50-350.020, Safe Schools Educational Program Grants. Two types of grants are authorized; competitive first-year grants, and non-competitive second and third-year continuation grants. Applications for the grant funds may be submitted by a single school district, a two-district partnership, or a consortium of three or more districts. The school districts apply for the grant funds on an annual basis. Priority is given to continuation grants, and remaining funds, if any, are available for first-year grants. Each year the department prepares an Administrative Manual which outlines the current year's grant process.

Since the grant program was implemented in 1997, the funding for the program has decreased by almost 70 percent. From fiscal year 1997 to 2006, the state funded the grant program from a combination of General Revenue and lottery proceeds monies. For fiscal years 2008 and 2007, General Revenue monies have funded the program. The maximum provided for a grant was \$100,000 for a single district, \$200,000 for a two-district partnership, and \$300,000 for a three or more district consortium for fiscal years 2008 and 2007. Starting in fiscal year 2008, the department allows four-year continuation grants, and the district match is a percentage of the state funding; 30, 50, 75, and 100 percent for grant year 1, 2, 3, and 4, respectively.

Prior to fiscal year 2007, the district match was a percentage of the total program costs; 30, 50, and 75 percent for grant year 1, 2, and 3, respectively. In addition, the maximum amount of the grant award was \$100,000, \$50,000, and \$25,000 for grant year 1, 2, and 3, respectively, for individual districts and \$200,000, \$100,000, and \$50,000 for grant year 1, 2, 3, respectively, for a consortium.

The department has allowed the grant funds to be used for a wide range of options including:

- 1) Prevention: Services provided in the regular classroom (general population) related to behavioral skills and/or violence/disruption prevention (character education, conflict resolution, anger management).
- 2) Intervention: Pull-out services (alternative or management schools) providing academic and behavioral skills to help students return to regular classrooms.
- 3) Equipment: Used to help decrease discipline incidents and improve school safety.
- 4) Resource Officers: Personnel on-site to help decrease discipline incidents and improve schools safety.

In fiscal year 2002, the department established a pilot safe schools grant program to develop successful alternative school models for Missouri school districts to replicate. The pilot grants were awarded from fiscal year 2002 to 2006 to help previously funded school districts which the department believed showed promising results in their alternative education program. The pilot grants were to help the school district to refine their projects (develop best practices) to serve as a model project for other school district. The school districts were to help devise services and/or models that would lend validity to a successful school/program and would include items such as minimum/maximum placement, credits to graduate, alignment of curriculum with school credits or GED requirements, connections with community college or higher educations offerings, student goal setting, self-control, community service, and school climate. The department wanted to develop a comprehensive, in-depth evaluation of alternative schools' effectiveness.

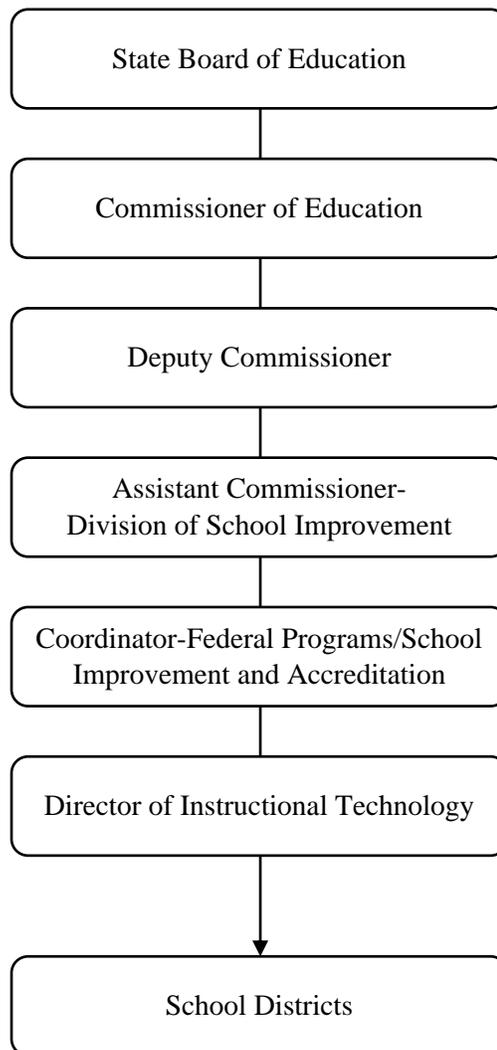
For fiscal years 2008 and 2007, the department required the proposed projects to focus on intervention services. Also, starting in 2007, the department established four specific objectives for all grants in addition to the individual district's objectives. These objectives are:

- 1) The attendance rate of students served by the program will average 93 percent or higher.
- 2) The number of discipline/incident referrals for participating students will decrease by at least 50 percent.
- 3) At least 90 percent of participating students will successfully transition out of the program by re-entering the regular classroom or exiting the program with a high school diploma or GED certificate.
- 4) The participating students will meet at least 80 percent of their academic plans (addressing class grades, course credits, test scores, and/or other academic achievements set forth in their individualized education plans).

The department reviews and evaluates grant applications in May each year. After the department's staff approve continuation grants, the year one grant applications are evaluated using certain criteria and points defined in the administrative manual. These applications are reviewed by educators from across the state who are selected by the department and are

tentatively approved. Final approval is dependent upon successful negotiation of the grant between the department and school district regarding budget details, objectives, and planned activities.

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
FLOW CHART OF SAFE SCHOOLS GRANT FUNDS TO SCHOOL DISTRICTS



Appendix A-1

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

	Year Ended June 30,					
	2007			2006		
	Appropriation Authority	Expenditures	Lapsed Balances *	Appropriation Authority	Expenditures	Lapsed Balances *
GENERAL REVENUE FUND						
Safe Schools Program	\$ 3,122,368	2,883,274	239,094	3,122,368	2,991,517	130,851
Total General Revenue Fund	\$ 3,122,368	2,883,274	239,094	3,122,368	2,991,517	130,851

\* The lapsed balances included the following withholdings made at the Governor's request:

	Year Ended June 30,	
	2007	2006
General Revenue Fund	\$ 93,671	93,671

Appendix A-2

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

	Year Ended June 30,					
	2005			2004		
	Appropriation Authority	Expenditures	Lapsed Balances *	Appropriation Authority	Expenditures	Lapsed Balances *
<b>GENERAL REVENUE FUND</b>						
Safe Schools Program	\$ 0	0	0	200,000	52,932	147,068
Total General Revenue Fund	0	0	0	200,000	52,932	147,068
<b>LOTTERY PROCEEDS FUND</b>						
Safe Schools Program	4,122,368	3,981,744	140,624	4,922,368	4,311,504	610,864
Total Lottery Proceeds Fund	4,122,368	3,981,744	140,624	4,922,368	4,311,504	610,864
Total All Funds	\$ 4,122,368	3,981,744	140,624	5,122,368	4,364,436	757,932

\* The lapsed balances included the following withholdings made at the Governor's request:

	Year Ended June 30,	
	2005	2004
General Revenue Fund	\$ 0	6,000
Lottery Proceeds Fund	123,671	524,564
Total	\$ 123,671	530,564

Appendix A-3

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

	Year Ended June 30,					
	2003			2002		
	Appropriation Authority	Expenditures	Lapsed Balances *	Appropriation Authority	Expenditures	Lapsed Balances *
<b>GENERAL REVENUE FUND</b>						
Safe Schools Program	\$ 5,300,000	4,135,869	1,164,131	5,300,000	3,934,593	1,365,407
Total General Revenue Fund	5,300,000	4,135,869	1,164,131	5,300,000	3,934,593	1,365,407
<b>LOTTERY PROCEEDS FUND</b>						
Safe Schools Program	2,375,000	2,303,750	71,250	5,050,000	4,568,587	481,413
Total Lottery Proceeds Fund	2,375,000	2,303,750	71,250	5,050,000	4,568,587	481,413
Total All Funds	\$ 7,675,000	6,439,619	1,235,381	10,350,000	8,503,180	1,846,820

\* The lapsed balances included the following withholdings made at the Governor's request:

	Year Ended June 30,	
	2003	2002
General Revenue Fund	\$ 1,151,250	1,356,807
Lottery Proceeds Fund	71,250	352,500
Total	\$ 1,222,500	1,709,307

Appendix A-4

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

	Year Ended June 30,					
	2001			2000		
	Appropriation Authority	Expenditures	Lapsed Balances	Appropriation Authority	Expenditures	Lapsed Balances
<b>GENERAL REVENUE FUND</b>						
Safe Schools Program	\$ 5,300,000	4,889,217	410,783	5,300,000	4,871,269	428,731
Total General Revenue Fund	5,300,000	4,889,217	410,783	5,300,000	4,871,269	428,731
<b>LOTTERY PROCEEDS FUND</b>						
Safe Schools Program	4,000,000	3,880,000	120,000	4,000,000	3,418,284	581,716
Total Lottery Proceeds Fund	4,000,000	3,880,000	120,000	4,000,000	3,418,284	581,716
Total All Funds	\$ 9,300,000	8,769,217	530,783	9,300,000	8,289,553	1,010,447

Appendix A-5

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

	Year Ended June 30,					
	1999			1998		
	Appropriation Authority	Expenditures	Lapsed Balances	Appropriation Authority	Expenditures	Lapsed Balances
<b>GENERAL REVENUE FUND</b>						
Safe Schools Program	\$ 5,300,000	5,299,997	3	5,300,000	5,210,181	89,819
Total General Revenue Fund	5,300,000	5,299,997	3	5,300,000	5,210,181	89,819
<b>LOTTERY PROCEEDS FUND</b>						
Safe Schools Program	4,000,000	3,369,980	630,020	4,000,000	3,268,574	731,426
Total Lottery Proceeds Fund	4,000,000	3,369,980	630,020	4,000,000	3,268,574	731,426
Total All Funds	\$ 9,300,000	8,669,977	630,023	9,300,000	8,478,755	821,245

Appendix A-6

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 STATEMENT OF APPROPRIATIONS AND EXPENDITURES

	Year Ended June 30,		
	1997		
	Appropriation Authority	Expenditures	Lapsed Balances
<b>GENERAL REVENUE FUND</b>			
Safe Schools Program	\$ 6,000,000	4,773,143	1,226,857
Total General Revenue Fund	<u>6,000,000</u>	<u>4,773,143</u>	<u>1,226,857</u>
<b>LOTTERY PROCEEDS FUND</b>			
Safe Schools Program	4,000,000	3,969,510	30,490
Total Lottery Proceeds Fund	<u>4,000,000</u>	<u>3,969,510</u>	<u>30,490</u>
Total All Funds	<u>\$ 10,000,000</u>	<u>8,742,653</u>	<u>1,257,347</u>

Appendix B

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 COMPARATIVE STATEMENT OF EXPENDITURES (FROM APPROPRIATIONS)

	Year Ended June 30,										
	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997
Travel, in-state	\$ 1,958	0	0	0	878	2,104	0	3,816	2,220	1,053	2,284
Travel, out-of-state	0	0	0	0	206	0	0	793	0	0	0
Supplies	0	0	0	0	0	60	0	25	50	37	30
Professional development	0	0	0	0	335	10	315	855	0	0	0
Professional services	0	0	28	53,094	280	0	5,000	59,283	342	337	813
Office equipment	0	0	0	0	0	0	940	0	0	0	0
Miscellaneous expenses	422	0	0	0	144	598	0	85	0	23	0
Rebillable expenses	0	0	0	0	0	381	148	493	0	0	0
Program distributions *	2,880,894	2,991,517	3,981,716	4,311,342	6,437,776	8,500,027	8,762,814	8,224,203	8,667,365	8,477,305	8,739,526
Total Expenditures	\$ 2,883,274	2,991,517	3,981,744	4,364,436	6,439,619	8,503,180	8,769,217	8,289,553	8,669,977	8,478,755	8,742,653

\* Includes Safe Schools Grant Program payments to school districts, payments totaling \$175,000 for a Character Education contract, and \$7,125 for school district safety training. Also, grant payments, totaling over \$429,000, subsequently refunded are included in these amounts.

Appendix C

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS

County	School District	Year Ended June 30,											Total *
		2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	
Adair	Adair Co. R-I	\$ 0	0	0	0	0	90,993	0	0	0	0	0	90,993
	Adair Co. R-II	0	0	0	0	9,743	18,015	38,188	0	0	0	0	65,946
	Kirksville R-III	0	0	0	0	0	15,000	30,000	48,383	0	0	0	93,383
Atchison	Rock Port R-II	0	18,794	33,560	35,702	34,554	41,135	0	20,067	29,000	0	0	212,812
	Tarkio R-I	0	44,467	55,584	59,132	66,876	0	0	0	0	0	0	226,059
Audrain	Mexico 59	93,000	0	0	0	14,213	51,254	64,344	0	21,122	40,064	63,393	347,390
Barry	Cassville R-IV	0	0	0	22,219	29,441	123,834	47,992	96,099	58,369	76,840	0	454,794
	Monett R-I	0	0	0	0	23,958	46,710	91,254	0	0	0	0	161,922
	Purdy R-II	0	0	0	0	0	0	0	0	0	0	4,000	4,000
	Shell Knob 78	0	13,960	24,929	26,520	30,605	55,070	0	0	0	0	0	151,084
	Southwest R-V	0	0	0	0	0	0	0	0	0	6,257	12,973	19,230
Barton	Lamar R-I	0	0	0	0	9,904	32,225	53,469	47,418	77,763	0	0	220,779
Benton	Warsaw R-IX	0	0	0	0	0	0	0	0	0	0	17,714	17,714
Boone	Columbia 93	0	58,456	69,973	71,028	89,041	25,000	50,000	100,000	23,689	49,148	124,996	661,331
	Hallsville R-IV	0	0	0	0	0	0	13,600	24,557	39,080	0	0	77,237
	Southern Boone Co. R-I	0	17,338	30,960	32,936	39,912	78,865	0	0	0	0	0	200,011
Buchanan	East Buchanan Co. C-1	0	0	0	0	0	0	0	69,590	122,855	85,878	73,237	351,560
	St. Joseph	94,000	51,299	83,549	88,882	82,402	57,402	47,600	74,830	140,000	124,257	148,797	993,018
Butler	Neelyville R-IV	0	0	0	0	0	26,125	62,574	65,351	0	0	0	154,050
	Poplar Bluff R-I	0	0	0	72,958	93,590	25,000	50,000	85,236	28,250	62,199	160,857	578,090
Caldwell	Hamilton R-II	0	0	0	0	0	0	18,816	43,017	49,950	0	0	111,783
	Polo R-VII	0	0	0	0	28,347	79,777	0	0	0	0	0	108,124
Callaway	Fulton 58	0	46,220	82,535	87,789	77,056	107,552	0	23,686	54,912	74,159	0	553,909
	New Bloomfield R-III	0	0	0	0	0	0	0	0	2,970	6,694	0	9,664
	North Callaway Co. R-I	0	0	0	0	0	24,510	49,020	97,969	60,800	100,000	0	332,299
	South Callaway Co. R-II	0	0	0	0	0	13,341	24,665	59,132	97,362	0	0	194,500
Camden	Camdenton R-III	0	47,124	84,149	89,444	84,102	116,353	11,812	10,310	33,861	52,996	60,940	591,091
	Climax Springs R-IV	0	0	0	0	0	0	0	0	14,152	26,525	0	40,677
	Macks Creek R-V	0	0	0	0	0	0	0	0	15,222	46,245	0	61,467
	Stoutland R-II	0	0	0	0	0	0	0	0	0	41,007	0	41,007
Cape Girardeau	Cape Girardeau 63	0	49,902	95,367	101,455	99,465	186,284	67,500	118,848	31,289	62,594	99,725	912,429
	Jackson R-II	0	26,846	47,940	51,000	50,000	100,000	0	0	0	0	0	275,786
	Oak Ridge R-VI	0	0	0	0	18,216	30,974	72,864	0	0	0	5,968	128,022
Carroll	Carrollton R-VII	91,914	0	0	0	16,797	34,529	0	0	0	0	0	143,240
Carter	East Carter Co. R-II	0	0	0	0	0	34,955	64,172	0	0	0	0	99,127
	Van Buren R-I	0	12,361	22,074	23,483	25,148	50,741	42,263	93,270	15,996	30,956	48,602	364,894
Cass	Belton 124	0	24,430	43,625	46,410	50,725	98,701	15,676	15,676	14,862	13,720	119,825	443,650
	Harrisonville R-IX	0	17,516	33,145	33,115	42,102	81,681	0	0	61,520	109,981	180,992	560,052
	Midway R-I	0	0	0	0	0	0	0	0	3,062	6,511	10,080	19,653
	Raymore-Peculiar R-II	0	0	0	0	0	0	80,000	160,000	0	0	0	240,000
Cedar	Stockton R-I	0	24,614	43,953	46,758	85,348	131,731	163,180	53,131	93,930	47,276	50,462	740,383
Chariton	Brunswick R-II	0	19,212	24,015	25,548	30,415	0	0	0	0	0	0	99,190
	Keytesville R-III	0	0	0	0	0	0	0	0	0	5,270	13,757	19,027

Appendix C

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS

County	School District	Year Ended June 30,											Total *
		2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	
Christian	Nixa R-II	0	19,477	34,780	31,325	79,604	128,433	199,951	112,221	197,449	0	0	803,240
	Ozark R-VI	0	0	0	0	0	0	0	0	45,198	87,470	147,623	280,291
	Sparta R-III	0	0	0	0	0	0	0	0	0	0	24,333	24,333
Clark	Clark Co. R-I	0	0	0	19,434	18,678	0	0	10,971	27,024	48,456	9,281	133,844
Clay	Excelsior Springs 40	0	0	0	0	2,484	46,995	95,838	7,452	5,952	5,041	3,712	167,474
	Liberty 53	0	0	0	0	0	0	0	0	29,950	56,595	91,000	177,545
	North Kansas City 74	0	0	0	0	0	0	0	26,800	65,825	73,665	0	166,290
Clinton	Cameron R-I	0	23,172	40,592	40,375	81,363	132,216	37,175	139,871	121,449	164,955	55,806	836,974
	Clinton Co. R-III	0	30,978	38,722	41,194	49,039	22,627	51,592	25,764	59,902	91,000	0	410,818
	Lathrop R-II	0	0	0	0	0	0	37,702	80,496	0	0	0	118,198
Cole	Cole Co. R-I	0	0	0	0	0	0	0	0	0	17,208	24,961	42,169
	Cole Co. R-V	0	0	0	0	0	0	0	8,373	20,628	32,933	0	61,934
	Jefferson City	94,000	19,430	21,428	25,223	27,718	40,084	0	0	0	0	0	227,883
Cooper	Boonville R-I	0	0	0	0	17,943	35,886	42,231	0	0	0	0	96,060
	Otterville R-VI	36,000	0	0	0	0	0	0	0	0	0	0	36,000
Crawford	Crawford Co. R-II	0	0	0	0	0	0	0	0	19,838	30,287	34,288	84,413
Dade	Everton R-III	0	0	0	0	0	0	0	0	17,992	41,536	0	59,528
Dallas	Dallas Co. R-I	94,138	0	0	0	0	31,862	63,773	18,114	41,295	58,870	0	308,052
Daviess	Gallatin R-V	0	0	0	0	0	0	0	4,725	12,441	18,900	0	36,066
Dekalb	Maysville R-I	0	13,038	23,282	24,768	50,000	100,000	0	0	0	0	15,210	226,298
Dent	Dent-Phelps R-III	0	0	0	0	0	0	0	33,975	93,000	34,777	53,213	214,965
	North Wood R-IV	0	0	0	0	0	0	7,546	19,753	26,296	0	0	53,595
	Salem R-80	0	0	0	0	12,007	24,014	31,805	0	0	0	0	67,826
Douglas	Ava R-I	0	42,638	53,298	56,700	60,826	0	0	27,473	63,875	97,036	0	401,846
Dunklin	Kennett 39	0	0	0	0	0	39,038	78,077	149,488	63,007	148,151	188,955	666,716
	Malden R-I	0	0	0	0	0	0	0	0	0	0	5,642	5,642
Franklin	Lonedell R-XIV	0	0	0	0	0	0	0	0	16,787	32,484	51,013	100,284
	Meramec Valley R-III	0	0	0	0	10,633	25,131	78,743	93,592	0	47,464	64,043	319,606
	St. Clair R-XIII	90,125	0	0	0	0	0	0	0	37,198	34,935	0	162,258
	Sullivan	0	0	0	0	0	68,532	132,792	59,902	19,715	66,793	73,870	421,604
Gasconade	Union R-XI	0	0	0	0	26,225	52,450	103,676	68,820	102,457	66,844	110,173	530,645
	Gasconade Co. R-I	0	0	0	0	21,708	43,243	85,072	6,500	21,671	41,233	0	219,427
	Gasconade Co. R-II	0	0	0	0	13,582	31,333	78,832	0	0	0	0	123,747
Gentry	Stanberry R-II	0	0	0	0	0	0	0	0	0	0	3,780	3,780
Greene	Ash Grove R-IV	0	0	0	0	0	0	0	4,387	16,392	24,221	0	45,000
	Republic R-III	0	0	0	0	0	20,426	49,086	90,061	9,171	17,271	74,671	260,686
	Springfield R-XII	0	0	37,216	33,693	36,958	73,495	0	0	30,497	55,337	152,109	419,305
	Strafford R-VI	0	0	0	0	10,459	25,200	45,196	11,819	29,629	45,183	0	167,486
	Willard R-II	0	48,411	60,514	64,371	67,674	0	0	26,187	62,107	94,350	14,997	438,611
Grundy	Trenton R-IX	0	0	0	0	33,829	68,471	16,579	37,831	59,470	17,406	13,940	247,526
Harrison	North Harrison R-III	0	0	0	0	0	0	27,049	0	0	0	0	27,049
Hickory	Hermitage R-IV	0	0	0	0	24,751	49,502	99,003	0	0	0	0	173,256
	Weaubleau R-III	0	0	0	0	0	22,101	54,275	120,610	19,340	34,449	0	250,775
	Wheatland R-II	0	60,790	75,987	80,838	91,314	0	0	0	0	0	0	308,929

Appendix C

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS

County	School District	Year Ended June 30,											Total *
		2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	
Howard	Fayette R-III	0	0	0	0	0	46,332	89,500	0	153,742	115,076	173,157	577,807
	New Franklin R-I	0	0	0	0	0	0	0	0	25,408	55,042	72,862	153,312
Howell	Mountain View-Birch Tree R-III	0	0	0	0	10,527	29,825	66,009	17,340	55,560	90,810	0	270,071
	West Plains R-VII	0	0	0	0	0	0	0	25,764	59,901	57,182	0	142,847
Iron	Willow Springs R-IV	0	0	0	0	0	21,435	43,750	69,566	50,600	0	0	185,351
	Arcadia Valley R-II	100,000	0	0	0	39,864	79,729	159,956	39,636	67,328	68,566	137,594	692,673
	Belleview R-III	0	0	0	0	0	0	0	0	2,867	16,338	26,660	45,865
	Iron Co. C-4	0	0	0	0	16,438	32,896	72,792	12,253	43,149	73,860	0	251,388
Jackson	South Iron Co R-I	0	0	0	0	27,000	61,723	15,546	23,933	59,291	0	0	187,493
	Allen Village Charter School	67,000	0	0	0	0	0	0	0	0	0	0	67,000
	Blue Springs R-IV	93,000	62,265	108,953	118,691	111,350	142,825	34,748	84,554	122,406	80,355	153,721	1,112,868
	Center 58	0	35,945	45,308	47,106	45,680	43,604	64,342	25,519	57,060	0	15,000	379,564
	Fort Osage R-I	0	0	0	0	0	23,051	46,102	62,895	31,102	60,191	83,805	307,146
	Grain Valley R-V	0	0	0	0	0	10,466	20,666	36,142	0	0	0	67,274
	Grandview C-4	0	26,732	47,735	50,782	54,036	107,760	12,747	12,747	12,494	12,494	14,233	351,760
	Hickman Mills C-I	0	23,375	46,540	38,321	50,465	52,087	20,526	63,250	100,000	63,694	100,000	558,258
	Independence 30	0	0	0	0	7,400	14,800	37,571	61,539	81,851	57,955	155,151	416,267
	Kansas City 33	0	22,429	40,052	35,507	35,507	35,507	0	49,823	57,926	60,255	0	337,006
	Lee's Summit R-VII	0	36,483	65,148	69,306	80,150	97,719	89,590	12,250	32,912	63,690	49,130	596,378
	Oak Grove R-VI	0	0	0	0	23,000	46,050	91,600	77,147	0	0	0	237,797
	Raytown C-2	0	34,422	61,467	65,390	54,492	84,492	45,000	100,000	32,913	63,694	133,418	675,288
	Jasper	Avilla R-XIII	0	0	0	0	0	0	0	5,681	30,232	0	0
Carl Junction R-1		0	0	0	0	0	24,780	49,575	99,151	0	0	0	173,506
Carthage R-IX		0	0	0	0	20,663	41,326	82,444	28,313	65,270	98,036	0	336,052
Joplin R-VIII		0	0	0	0	22,747	51,878	81,888	0	106,026	134,015	0	396,554
Jefferson	Webb City R-VII	0	0	0	0	0	25,000	50,000	100,000	0	0	0	175,000
	DeSoto 73	90,253	0	0	0	47,152	94,518	0	0	0	0	0	231,923
	Fox C-6	0	0	0	0	0	0	0	7,298	25,848	54,680	20,942	108,768
	Hillsboro R-III	0	0	0	0	0	358	1,739	4,219	2,430	7,129	18,048	33,923
	Jefferson Co. R-VII	0	0	0	0	35,725	71,450	18,599	52,809	93,260	0	0	271,843
	Northwest R-I	0	50,077	62,596	66,540	84,219	26,399	49,950	91,350	38,501	69,475	157,566	696,673
Johnson	Windsor C-1	0	0	0	0	21,943	42,065	91,000	0	8,880	13,873	26,725	204,486
	Holden R-III	0	7,417	15,106	8,334	37,777	73,424	0	0	0	0	0	142,058
	Johnson Co R-VII	0	0	0	0	0	0	0	18,757	24,825	0	11,265	54,847
	Kingsville R-I	0	0	0	0	0	0	0	0	5,890	0	0	5,890
Knox	Knob Noster R-VIII	0	0	0	0	0	0	0	0	19,491	37,719	69,635	126,845
	Warrensburg R-VI	0	37,734	47,167	52,214	63,599	0	0	0	22,601	43,738	68,174	335,227
	Knox Co. R-I	0	0	0	0	0	0	18,809	39,277	62,698	0	9,180	129,964
Laclede	Laclede Co. C-5	0	0	0	0	34,800	69,867	0	0	0	0	0	104,667
	Laclede Co. R-1	65,946	59,319	79,400	78,837	95,351	0	0	0	0	0	0	378,853
Lafayette	Lebanon R-III	0	16,373	20,457	21,547	29,042	6,278	8,693	8,856	9,517	73,543	196,803	391,109
	Concordia R-II	0	17,764	32,072	30,574	45,880	0	0	0	0	0	0	126,290
	Lexington R-V	0	42,409	74,480	86,273	78,946	127,203	0	0	56,932	109,077	172,435	747,755
	Odessa R-VII	0	0	0	0	32,400	65,198	14,352	28,565	0	0	0	140,515

Appendix C

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS

County	School District	Year Ended June 30,											Total *
		2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	
Lawrence	Aurora R-VIII	0	0	0	0	0	18,763	37,525	60,540	0	23,484	41,043	181,355
	Mt. Vernon R- V	0	0	0	0	0	0	0	4,788	11,132	16,913	0	32,833
	Pierce City R-VI	0	0	0	0	0	0	6,805	26,657	41,878	0	0	75,340
Lewis	Lewis Co. C-I	0	0	0	0	18,264	36,500	73,056	20,409	47,449	72,083	0	267,761
Lincoln	Elsberry R-II	0	52,334	65,418	69,594	82,850	0	0	0	0	0	0	270,196
	Silex R-I	0	0	0	0	6,367	12,734	25,458	0	0	0	0	44,559
	Troy R-III	95,000	0	0	0	0	0	0	0	0	0	6,696	101,696
	Winfield R-IV	0	0	0	0	0	2,679	8,916	25,780	0	0	0	37,375
Linn	Brookfield R-III	0	0	0	0	0	13,250	26,332	34,906	38,681	67,560	23,900	204,629
Livingston	Chillicothe R-II	233,511	0	0	0	0	17,469	34,938	68,404	22,726	51,352	61,497	489,897
Macon	Macon Co. R-I	0	0	0	0	11,218	35,932	70,102	0	0	0	0	117,252
Madison	Fredericktown R-I	0	25,182	44,968	47,838	39,765	67,626	27,600	62,180	99,837	0	0	414,996
Maries	Maries Co. R-I	0	0	0	0	0	0	0	0	0	23,589	0	23,589
	Maries Co. R-II	0	0	0	0	0	7,250	20,500	41,052	0	0	0	68,802
Marion	Hannibal 60	0	18,770	33,517	35,656	34,958	63,085	0	0	12,895	43,845	56,611	299,337
	Palmyra R-I	0	0	0	0	6,765	31,495	62,889	12,362	21,577	45,500	0	180,588
McDonald	McDonald Co. R-I	0	0	0	0	0	25,000	50,000	94,456	0	0	0	169,456
Mercer	North Mercer Co. R-III	0	0	0	0	0	7,460	14,921	29,842	0	0	0	52,223
Miller	Eldon R-I	79,796	0	0	0	14,474	29,619	58,883	45,520	67,644	0	0	295,936
	Iberia R-V	0	0	0	0	0	0	0	16,265	31,289	17,506	20,072	85,132
	School of the Osage R-II	0	0	0	0	0	18,850	38,304	99,882	0	0	0	157,036
	St. Elizabeth R-IV	0	0	0	0	0	0	0	44,013	102,327	155,450	0	301,790
Mississippi	Charleston R-I	0	23,898	29,918	26,734	60,413	1,107	1,560	8,737	34,266	87,588	70,670	344,891
Moniteau	Moniteau Co. R-I	0	0	0	0	0	0	26,996	51,640	90,959	0	12,248	181,843
	Moniteau Co. R-VI	0	0	0	0	0	0	0	0	0	0	4,169	4,169
Monroe	Monroe City R-I	0	0	0	0	30,967	0	0	0	0	0	0	30,967
Montgomery	Montgomery Co. R-II	94,623	26,449	47,230	50,240	48,101	95,101	0	0	30,730	60,138	94,416	547,028
Morgan	Morgan Co. R-I	0	0	0	0	0	3,825	34,423	16,591	34,709	22,318	0	111,866
New Madrid	Gideon 37	0	0	0	0	7,020	16,388	28,777	0	0	0	0	52,185
	Portageville	95,000	0	0	0	0	0	0	0	7,698	38,479	36,887	178,064
	Diamond R-IV	0	0	0	0	0	0	0	0	0	0	13,358	13,358
Newton	East Newton Co. R-VI	0	0	0	0	0	0	39,550	62,347	0	0	0	101,897
	Neosho R-V	0	0	0	0	2,127	28,512	53,087	73,019	46,139	94,707	217,566	515,157
	Seneca R-V11	0	25,815	46,098	48,948	49,086	98,156	49,272	99,966	0	0	0	417,341
	Westview C-6	0	33,230	41,537	44,188	52,604	0	10,605	25,806	32,019	0	18,944	258,933
Nodaway	Maryville R-II**	426,000	453,500	0	0	0	0	18,450	41,455	62,265	0	0	1,001,670
	Northeast Nodaway Co. R-V	0	0	0	0	24,725	0	0	0	0	0	0	24,725
	West Nodaway Co. R-I	0	24,127	30,159	30,803	34,956	17,694	35,166	0	0	0	0	172,905
Oregon	Alton R-IV	0	0	0	0	0	0	11,712	32,306	41,870	0	0	85,888
	Couch R-I	0	17,912	22,390	23,819	24,732	0	0	4,953	13,040	19,810	0	126,656
Osage	Osage Co. R-I	0	0	0	0	0	3,386	0	0	0	0	0	9,150
	Osage Co. R-II	0	0	0	0	0	15,728	49,724	87,815	28,994	56,111	67,354	305,726
	Osage Co. R-III	0	0	0	0	0	0	100,000	0	0	0	0	100,000
Ozark	Gainesville R-V	0	0	0	0	0	0	0	49,430	0	0	0	49,430

Appendix C

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS

County	School District	Year Ended June 30,											Total *
		2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	
Pemiscot	Caruthersville 18	0	11,134	19,281	21,489	25,991	50,939	20,553	57,241	89,820	30,726	73,420	400,594
Perry	Perry Co. 32	0	9,485	11,844	12,600	15,000	0	0	23,649	57,639	87,548	0	217,765
Pettis	La Monte R-IV	0	0	0	0	0	0	0	0	0	0	378	378
	Sedalia 200	0	0	0	0	4,833	9,665	14,498	64,303	145,543	209,904	23,351	472,097
	Smithton R-VI	0	0	0	0	0	0	0	0	0	0	2,048	2,048
Phelps	Phelps Co. R-III	0	0	0	0	0	0	27,966	12,218	29,003	52,274	0	121,461
	Rolla 31	0	0	0	0	0	0	0	0	32,831	63,535	153,649	250,015
	St. James R-I	0	21,300	38,036	38,120	44,776	91,924	21,867	54,698	85,886	31,275	50,274	478,156
Pike	Bowling Green R-I	0	24,002	42,584	45,185	38,578	59,672	47,278	93,692	28,844	56,012	87,941	523,788
	Louisiana R-II	0	37,302	48,073	72,934	86,825	0	0	0	0	0	0	245,134
	Pike Co. R-III	0	0	0	0	21,936	43,871	87,264	15,151	35,225	47,223	0	250,670
Platte	North Platte Co. R-I	0	0	0	0	29,150	58,300	122,895	0	0	0	0	210,345
	Park Hill	0	0	0	0	0	20,183	30,721	52,377	9,817	34,333	108,307	255,738
	Platte Co. R-III	0	34,973	43,716	46,244	65,274	0	0	0	0	0	0	190,207
Polk	Bolivar R-I	0	0	0	0	0	0	0	0	29,835	48,581	101,035	179,451
	Fair Play R-II	0	0	0	0	0	30,152	11,713	30,183	35,962	0	0	108,010
	Humansville R-IV	97,502	0	0	0	0	0	0	0	29,911	57,643	82,555	267,611
	Pleasant Hope R-VI	0	0	0	0	0	20,185	40,370	51,559	0	0	0	112,114
Pulaski	Dixon R-I	0	0	0	0	0	3,918	30,118	8,300	19,297	28,384	0	90,017
	Laquey R-V	0	0	0	0	16,807	33,613	0	0	14,844	19,707	30,940	115,911
	Richland R-IV	193,209	26,449	33,061	35,171	56,618	15,000	97,600	23,382	71,552	0	0	552,042
	Swedeborg R-III	0	0	0	0	0	44,381	0	0	0	0	0	44,381
	Waynesville R-VI	0	0	0	0	0	0	0	0	24,407	57,559	109,482	191,448
Randolph	Moberly	0	10,672	19,058	20,275	21,082	42,164	33,723	75,543	109,734	112,598	176,780	621,629
	Northeast Randolph Co R-IV	0	0	0	0	17,854	36,780	0	0	0	0	0	54,634
	Renick R-V	0	0	0	0	0	0	0	0	9,703	18,416	38,150	66,269
Ray	Lawson R-XIV	0	0	0	0	0	8,150	16,300	32,662	9,238	26,369	20,020	112,739
	Orrick R-XI	0	0	0	0	0	0	8,544	18,579	14,838	20,072	55,817	117,850
	Richmond R-XVI	0	0	0	0	0	0	9,942	39,194	32,880	51,515	19,994	153,525
Reynolds	Bunker R-III	0	0	0	0	0	30,789	54,588	0	0	0	0	85,377
	Southern Reynolds Co. R-II	57,224	39,500	49,376	52,546	64,593	33,156	84,370	53,838	96,006	0	0	530,609
Ripley	Doniphan R-I	0	0	0	0	7,574	28,202	56,425	18,179	36,449	59,965	0	206,794
	Naylor R-II	0	0	0	0	0	35,236	46,231	0	0	0	0	81,467
Saline	Marshall	0	0	0	0	3,203	6,406	62,209	126,876	207,797	33,615	74,247	514,353
	Orearville R-IV	0	0	0	0	0	0	0	0	0	0	2,348	2,348
Scott	Chaffee R-II	0	0	0	0	0	0	-1	24,103	33,717	0	0	57,819
	Scott Co. R-IV	0	0	0	0	2,084	10,090	27,443	19,289	44,844	68,126	0	171,876
	Sikeston R-6	0	86,843	108,554	115,483	137,479	99,975	199,950	67,298	106,077	110,105	261,724	1,293,488
Shannon	Winona R-III	0	0	0	0	13,543	27,086	54,172	29,922	52,842	28,314	44,457	250,336
St. Charles	Francis Howell R-III	0	44,218	55,272	45,741	62,445	30,000	45,000	98,004	32,913	63,694	96,000	573,287
	Ft. Zumwalt R-II	0	0	0	0	36,500	73,000	128,148	61,103	97,506	121,586	62,803	580,646
	Orchard Farm R-V	0	0	0	0	0	25,000	50,000	87,933	0	0	0	162,933
	St. Charles R-VI	0	26,846	47,940	51,000	50,000	100,000	0	0	0	0	30,893	306,679
	Wentzville R-IV	0	0	0	0	0	0	0	0	31,473	47,812	76,520	155,805

Appendix C

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS

		Year Ended June 30,												
County	School District	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	Total *	
St. Francois	Central R-III	0	0	0	0	43,828	87,700	175,400	108,887	192,293	0	0	608,108	
	Farmington R-VII	0	0	0	0	0	0	27,600	62,170	100,000	127,389	188,484	505,643	
	North St. Francois Co. R-I	0	11,839	21,141	22,490	22,138	44,275	12,730	27,063	40,521	0	0	202,197	
St. Louis City	St. Louis City	94,000	0	0	0	25,000	59,900	89,850	45,633	54,613	74,978	103,203	547,177	
St. Louis Co.	Affton 101	0	0	0	0	2,927	5,855	8,782	8,782	8,719	4,727	5,475	45,267	
	Brentwood	0	0	0	0	49,250	100,000	200,000	106,590	192,724	0	0	648,564	
	Ferguson-Florissant R-II	36,910	42,954	73,049	172,439	173,599	225,628	48,429	102,111	0	0	0	875,119	
	Hazelwood	93,000	76,049	135,802	144,470	132,421	186,937	32,622	70,193	104,620	73,225	148,704	1,198,043	
	Jennings	0	0	0	0	28,479	56,958	106,825	81,524	112,248	103,046	169,291	658,371	
	Kirkwood R-VII	0	0	0	0	0	0	0	0	0	46,059	58,185	104,244	
	Lindbergh R-VIII	0	0	0	0	5,855	11,710	17,564	17,564	50,057	72,258	156,371	331,379	
	Maplewood-Richmond Heights	97,817	24,385	43,545	46,324	45,417	90,835	17,475	38,846	56,744	48,574	36,211	546,173	
	Mehlville R-IX	0	74,562	133,146	77,730	114,775	165,119	236,467	168,805	179,063	77,322	153,880	1,380,869	
	Normandy	0	0	0	0	-378	0	0	0	27,560	46,748	55,969	129,899	
	Parkway C-2	0	0	85,194	90,632	77,170	100,710	45,117	73,800	31,516	55,185	131,643	690,967	
	Ritenour	0	51,722	92,360	0	0	0	0	0	0	0	0	144,082	
	Riverview Gardens	0	26,845	47,940	51,000	50,000	44,405	0	0	28,963	63,023	89,583	401,759	
	Rockwood R-VI	93,000	63,567	79,459	100,471	100,129	118,205	67,396	28,313	65,826	95,883	0	812,249	
	Special School District St. Louis Co.	0	52,077	62,396	69,251	82,443	9,180	14,419	45,842	0	38,694	35,532	409,834	
	University City	0	0	0	0	45,921	57,020	26,066	53,485	11,055	25,292	33,059	251,898	
	Valley Park	0	41,399	52,152	55,355	54,313	8,042	16,083	30,773	10,860	19,784	25,527	314,288	
	Wellston	0	0	0	0	0	20,250	49,250	94,170	0	0	0	163,670	
	Stoddard	Dexter R-XI	0	30,321	54,120	57,600	78,930	101,619	147,546	93,449	157,510	78,123	121,353	920,571
	Stone	Blue Eye R-V	0	0	0	0	0	0	0	106,303	0	0	0	106,303
Hurley R-I		0	0	0	0	0	0	12,582	28,109	39,927	28,700	0	109,318	
Stone	Reeds Spring R-IV	0	0	0	0	18,495	36,990	154,652	6,666	148,028	0	0	364,831	
Sullivan	Green City R-I	0	10,346	12,933	37,612	52,215	0	0	0	0	0	0	113,106	
Taney	Bradleyville R-I	0	0	0	0	0	0	0	0	0	0	7,570	7,570	
	Branson R-IV	0	24,430	43,625	42,042	42,283	80,476	0	0	13,346	30,012	44,533	320,747	
	Forsyth R-III	0	62,561	78,201	79,129	88,976	22,188	45,437	82,711	0	0	0	459,203	
	Hollister R-V	0	0	0	0	24,960	48,483	99,998	0	0	0	0	173,441	
	Kirbyville R-VI	0	0	0	0	38,820	0	0	0	0	0	0	38,820	
	Taneyville R-II	0	0	0	0	0	5,603	11,207	22,413	0	0	0	39,223	
	Texas	Cabool R-IV	0	0	0	0	17,319	37,475	94,590	0	0	0	0	149,384
	Houston R-I	0	0	0	0	9,917	23,788	50,169	0	0	0	100,035	183,909	
	Licking R-VIII	0	8,108	10,898	10,869	24,740	76,967	0	0	0	0	0	131,582	
Plato R-V	0	12,096	16,783	17,854	46,725	17,752	35,505	71,011	0	0	0	217,726		
Summersville R-II	0	0	0	0	0	11,051	27,516	55,196	9,680	27,092	51,821	182,356		
Vernon	Bronaugh R-VII	0	0	0	0	6,250	12,500	27,905	0	0	0	0	46,655	
	Nevada R-V	0	0	0	0	0	46,056	92,112	141,468	128,743	194,416	6,416	609,211	
	Sheldon R-VIII	0	28,931	36,164	38,472	45,576	0	0	12,598	11,125	0	5,740	178,606	
Warren	Warren Co. R-III	0	0	0	0	17,454	39,467	78,933	0	21,750	41,274	58,852	257,730	

Appendix C

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS

County	School District	Year Ended June 30,											Total *
		2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	
Washington	Kingston K-14	0	37,901	47,376	41,925	60,000	0	53,675	22,823	45,905	79,245	0	388,850
	Potosi R-III	0	0	0	0	0	25,000	50,000	100,000	36,138	68,383	0	279,521
Wayne	Clearwater R-I	0	0	0	0	0	24,386	43,573	15,870	30,423	0	0	114,252
	Greenville R-II	0	0	0	0	0	0	0	7,652	31,823	66,178	0	105,653
Webster	Marshfield R-I	0	9,266	16,546	17,602	17,178	41,874	2,344	1,994	2,338	112,170	17,240	238,552
	Niangua R-V	0	0	0	0	0	0	7,066	10,063	17,862	0	18,197	53,188
Wright	Mountain Grove R-III	84,926	0	0	0	20,000	44,100	84,176	6,150	5,966	62,287	104,496	412,101
	Norwood R-I	0	0	0	20,400	19,207	58,729	19,594	44,390	78,380	0	0	240,700
	Total Grant Payments	\$ 2,880,894	2,966,517	3,928,518	4,229,997	6,128,777	8,391,520	8,728,569	8,224,203	8,667,365	8,477,305	8,739,526	71,363,191

\* Because refund records were not retained, the grant payments were not adjusted for refunds from the school districts for periods prior to fiscal year 2001. In addition, the grant payments include the payments for the Pilot Safe Schools Grants listed at Appendix D.

\*\* In fiscal years 2007 and 2006, the mega-consortium include the following school districts: Avenue City R-IV, Craig R-III, Fairfax R-III, Jefferson C-123, King City R-I, Maryville R-II, Mound City R-II, Nodaway-Holt R-VII, North Andrew Co. R-VI, Northeast Nodaway Co. R-V, North Nodaway Co. R-VI, Pattonsburg R-II, Rock Port R-II, South Holt Co. R-I, South Nodaway Co. R-IV, Stanberry R-II, Tarkio R-I, Union Star R-II, West Nodaway Co. R-I, and Worth Co. R-III.

Appendix D

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 SCHEDULE OF PILOT SAFE SCHOOLS GRANT PAYMENTS TO SCHOOL DISTRICTS

County	School District	Year Ended June 30,					Total
		2006	2005	2004	2003	2002	
Buchanan	St. Joseph	\$ 36,259	64,749	68,882	57,402	57,402	284,694
Callaway	Fulton 58	22,168	39,585	42,097	34,667	31,331	169,848
Camden	Camdenton R-III	27,794	49,632	52,800	44,000	39,064	213,290
Cedar	Stockton R-I	24,614	43,953	46,758	38,965	38,965	193,255
Christian	Nixa R-II	19,477	34,780	31,325	34,688	34,836	155,106
Clinton	Cameron R-I	23,172	40,592	40,375	33,648	35,841	173,628
Jackson	Blue Springs R-IV	36,730	65,586	70,183	56,325	54,006	282,830
	Hickman Mills C-I	23,375	46,540	38,321	50,465	52,087	210,788
	Kansas City 33	22,429	40,052	35,507	35,507	35,507	169,002
	Lee's Summit R-VII	36,483	65,148	69,306	57,752	52,924	281,613
	Raytown C-2	34,422	61,467	65,390	54,492	54,492	270,263
Lafayette	Lexington R-V	20,300	35,000	42,000	35,000	35,000	167,300
Pike	Bowling Green R-I	24,002	42,584	45,185	38,578	37,550	187,899
St. Louis Co.	Hazelwood	49,203	87,862	93,470	77,892	77,892	386,319
	Mehlville R-IX	74,562	133,146	77,730	64,775	51,834	402,047
	Parkway C-2	0	85,194	90,632	74,900	74,335	325,061
	Rockwood R-VI	63,567	79,459	100,471	83,280	84,507	411,284
Stoddard	Dexter R-XI	30,321	54,120	57,600	40,540	27,443	210,024
	Total Pilot Safe Schools Grant Payments	\$ <u>568,878</u>	<u>1,069,449</u>	<u>1,068,032</u>	<u>912,876</u>	<u>875,016</u>	<u>4,494,251</u>

Appendix E

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS REVIEWED

County	School District	Grant Type	Year Ended June 30,					Total
			2007	2006	2005	2004	2003	
Boone	Columbia 93	Safe Schools Grants						
		First Year	\$ 0	0	0	0	92,541	92,541
		Second Year	0	0	0	77,735	0	77,735
		Third Year	0	0	69,973	0	0	69,973
		Fourth Year	0	58,456	0	0	0	58,456
		Less Refunds	0	0	0	(6,707)	(3,500)	(10,207)
		Total Grant Payments	0	58,456	69,973	71,028	89,041	288,498
Buchanan	St. Joseph	Safe Schools Grants						
		First Year	94,000	0	0	0	0	94,000
		Pilot Safe Schools Grants	0	36,259	64,749	68,882	57,402	227,292
		Re-Entry Project Grants	0	15,040	18,800	20,000	25,000	78,840
		Total Grant Payments	94,000	51,299	83,549	88,882	82,402	400,132
Callaway	Fulton 58	Safe Schools Grants						
		Second Year	0	0	0	0	45,500	45,500
		Third Year	0	0	0	45,692	0	45,692
		Fourth Year	0	0	42,950	0	0	42,950
		Fifth Year	0	24,052	0	0	0	24,052
		Pilot Safe Schools Grants	0	22,168	39,585	42,097	35,093	138,943
		Less Refunds	0	0	0	0	(3,537)	(3,537)
Total Grant Payments	0	46,220	82,535	87,789	77,056	293,600		
Cass	Harrisonville R-IX	Safe Schools Grants						
		Second Year	0	0	0	0	42,102	42,102
		Third Year	0	0	0	33,115	0	33,115
		Fourth Year	0	0	33,145	0	0	33,145
		Fifth Year	0	17,516	0	0	0	17,516
		Total Grant Payments	0	17,516	33,145	33,115	42,102	125,878

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DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS REVIEWED

County	School District	Grant Type	Year Ended June 30,					Total
			2007	2006	2005	2004	2003	
Cole	Jefferson City	Safe Schools Grants						
		First Year	94,000	0	0	0	30,761	124,761
		Second Year	0	0	0	25,223	0	25,223
		Third Year	0	0	21,428	0	0	21,428
		Fourth Year	0	19,430	0	0	0	19,430
		Less Refunds	0	0	0	0	(3,043)	(3,043)
		Total Grant Payments	94,000	19,430	21,428	25,223	27,718	187,799
Jackson	Blue Springs R-IV	Safe Schools Grants						
		First Year	93,000	0	0	0	0	93,000
		Second Year	0	0	0	0	47,556	47,556
		Third Year	0	0	0	48,508	0	48,508
		Fourth Year	0	0	43,367	0	0	43,367
		Fifth Year	0	25,535	0	0	0	25,535
		Pilot Safe Schools Grants	0	36,730	65,586	70,183	58,502	231,001
		Resource Officer Grant	0	0	0	0	7,469	7,469
		Less Refunds	0	0	0	0	(2,177)	(2,177)
		Total Grant Payments	93,000	62,265	108,953	118,691	111,350	494,259
Lafayette	Concordia R-II	Safe Schools Grants						
		First Year	0	0	0	0	46,046	46,046
		Second Year	0	0	0	30,574	0	30,574
		Third Year	0	0	32,570	0	0	32,570
		Fourth Year	0	17,764	0	0	0	17,764
		Less Refunds	0	0	(498)	0	(166)	(664)
		Total Grant Payments	0	17,764	32,072	30,574	45,880	126,290
Lincoln	Elsberry R-II	Safe Schools Grants						
		First Year	0	0	0	0	82,850	82,850
		Second Year	0	0	0	69,594	0	69,594
		Third Year	0	0	65,418	0	0	65,418
		Fourth Year	0	52,334	0	0	0	52,334
		Total Grant Payments	0	52,334	65,418	69,594	82,850	270,196

Appendix E

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
SAFE SCHOOLS GRANT PROGRAM  
SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS REVIEWED

County	School District	Grant Type	Year Ended June 30,					Total
			2007	2006	2005	2004	2003	
Nodaway	Maryville R-II (mega-consortium)	Safe Schools Grants						
		First Year	0	453,500	0	0	0	453,500
		Second Year	426,000	0	0	0	0	426,000
		Total Grant Payments	426,000	453,500	0	0	0	879,500
St. Louis Co.	Ferguson-Florissant R-II	Safe Schools Grants						
		First Year	36,910	0	0	0	0	36,910
		Second Year	0	0	0	0	93,599	93,599
		Third Year	0	0	0	93,571	0	93,571
		St. Louis County Truancy Court Grants	0	42,954	73,049	81,600	82,730	280,333
		Less Refunds	0	0	0	(2,732)	(2,730)	(5,462)
		Total Grant Payments	36,910	42,954	73,049	172,439	173,599	498,951
Hazelwood	Hazelwood	Safe Schools Grants						
		First Year	93,000	0	0	0	0	93,000
		Second Year	0	0	0	0	50,000	50,000
		Third Year	0	0	0	51,000	0	51,000
		Fourth Year	0	0	47,940	0	0	47,940
		Fifth Year	0	26,846	0	0	0	26,846
		Pilot Safe Schools Grants	0	49,203	87,862	93,470	77,892	308,427
		Resource Officer Grant	0	0	0	0	4,529	4,529
		Total Grant Payments	93,000	76,049	135,802	144,470	132,421	581,742
		Maplewood-Richmond Heights	Maplewood-Richmond Heights	Safe Schools Grants				
First Year	97,817			0	0	0	0	97,817
Second Year	0			0	0	0	45,417	45,417
Third Year	0			0	0	46,324	0	46,324
Fourth Year	0			0	43,545	0	0	43,545
Fifth Year	0			24,385	0	0	0	24,385
Total Grant Payments	97,817	24,385	43,545	46,324	45,417	257,488		
Mehlville R-IX	Mehlville R-IX	Safe Schools Grants						
		Second Year	0	0	0	0	50,000	50,000
		Pilot Safe Schools Grants	0	74,562	133,146	77,730	64,775	350,213
		Total Grant Payments	0	74,562	133,146	77,730	114,775	400,213

Appendix E

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION  
 SAFE SCHOOLS GRANT PROGRAM  
 SCHEDULE OF GRANT PROGRAM PAYMENTS TO SCHOOL DISTRICTS REVIEWED

County	School District	Grant Type	Year Ended June 30,					Total
			2007	2006	2005	2004	2003	
	Rockwood R-VI	Safe Schools Grants						
		First Year	93,000	0	0	0	0	93,000
		Second Year	0	0	0	0	16,849	16,849
		Pilot Safe Schools Grants	0	63,567	79,459	100,471	84,531	328,028
		Less Refunds	0	0	0	0	(1,251)	(1,251)
		Total Grant Payments	<u>93,000</u>	<u>63,567</u>	<u>79,459</u>	<u>100,471</u>	<u>100,129</u>	<u>436,626</u>
	Total Grant Payments to School Districts Reviewed		<u>\$ 1,027,727</u>	<u>1,060,301</u>	<u>962,074</u>	<u>1,066,330</u>	<u>1,124,740</u>	<u>5,241,172</u>